



Country Operations Business Plan

October 2018

Philippines
2019–2021

This document is being disclosed to the public in accordance with ADB's Public Communications Policy 2011.

Asian Development Bank

CURRENCY EQUIVALENTS

(as of 21 September 2018)

Currency unit	–	peso (₱)
₱1.00	=	\$0.01850
\$1.00	=	₱54.05500
€1.00	=	\$1.17770

ABBREVIATIONS

ADB	–	Asian Development Bank
TA	–	technical assistance

NOTES

- (i) The fiscal year (FY) of the Government of the Philippines ends on 31 December.
- (ii) In this report, "\$" refers to United States dollars.

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CONSISTENCY OF BUSINESS PLAN WITH COUNTRY PARTNERSHIP STRATEGY

1. The country operations business plan, 2019–2021 is aligned with the Asian Development Bank’s (ADB) country partnership strategy, 2018–2023 for the Philippines, and its three strategic pillars: (i) accelerating infrastructure and long-term investments, (ii) promoting local economic development, and (iii) investing in people.¹ It supports the government’s priorities embedded in the Philippine Development Plan, 2017–2022 to raise the country’s potential growth trajectory and reduce poverty incidence and income inequalities.² The selected focus areas are also aligned with the seven priorities of ADB’s Strategy 2030 including addressing poverty and inequality; tackling climate change, enhancing resilience, and sustainability; making cities more livable, promoting rural development and food security; strengthening governance and institutional capacity; fostering regional cooperation and integrity; and accelerating gender equality.³

2. ADB will target larger investments in fewer sectors—closely aligned to the government’s strategic priorities. ADB rebalances its program to infrastructure in support of the government’s Build, Build, Build program; local economic development; and social investments to help the bottom 50% of the population.⁴ ADB’s support will be programmatic—combining policy reforms, institutional capacity development, and ADB-financed investments under each strategic pillar. Gender equality, private sector development, governance, and environmentally sustainable development will be mainstreamed across the three pillars and operations.

3. The Philippines, a group C developing member country, is eligible for regular ordinary capital resources lending. The indicative resources available for commitment during 2019–2021 amount to \$3.40 billion for sovereign operations. The indicative sovereign lending program for this period is \$7.11 billion, exceeding indicative resources by 109.1%.⁵ Sovereign lending operations will be supplemented by nonsovereign resources. ADB will also actively explore cofinancing and funding from other sources, including regular ordinary capital resources regional cooperation and integration set-aside. Technical assistance (TA) for project preparation and implementation, capacity development, and knowledge work will predominantly be provided through large regional TA projects or facilities with a sector or thematic focus during this period. Linkages to the ongoing Infrastructure Preparation and Innovation Facility will be strengthened in projects identified for ADB financing.⁶ Efforts will continue to supplement these resources, whenever feasible, with ADB-administered trust funds and other external sources.

4. ADB will continue to explore additional financing modalities, financial intermediation, and structured finance projects for the Philippines. These could include green finance, credit enhancements, viability gap funding, and housing finance. ADB’s nonsovereign operations will continue efforts towards building increased private sector participation. ADB is also expanding knowledge services in core sectors that leverage on the new country partnership strategy, 2018–2023. It will focus on (i) sustainable, climate, and disaster-resilient infrastructure; (ii) social innovations; (iii) local economic development, governance, and regional cooperation; (iv) gender equality; and (v) the fourth industrial revolution.

¹ ADB. 2018. *Country Partnership Strategy: Philippines, 2018–2023*. Manila.

² National Economic and Development Authority, Government of the Philippines. 2017. *Philippine Development Plan, 2017–2022*. Manila.

³ ADB. 2018. [Strategy 2030: Achieving a Prosperous, Inclusive, Resilient, and Sustainable Asia and the Pacific](#). Manila.

⁴ [Build, Build, Build Philippine Infrastructure Transparency Portal](#); and Government of the Philippines, Department of Finance. 2018. “[Build, Build, Build](#)” to roll out 75 projects worth \$35.5B. News release. 23 January.

⁵ The actual pipeline can deviate from the indicative resource allocation due to possible reallocation of OCR within ADB’s Southeast Asia Department.

⁶ ADB. Philippines: Infrastructure Preparation and Innovation Facility. <https://www.adb.org/projects/50288-001/main>

COUNTRY ASSISTANCE RESULTS AREAS

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resource Allocation in 2019–2021	Changes from Last COBP
1. Transport			
<p>Access to economic opportunities increased</p> <p>Effective integration of rural areas to growth centers promoted</p> <p>Strategic infrastructure implemented</p>	<p>Infrastructure policy and finance</p> <p>Institutional capacity development</p> <p>Infrastructure investments</p> <p>Urbanization and regional connectivity</p>	<p>Amount: \$3.82 billion (OCR) and \$1.04 billion (cofinancing)</p> <p>Share of COBP envelope: 53.73%</p>	
2. Public Sector Management			
<p>Access to economic opportunities increased</p> <p>Culture-sensitive and gender-responsive governance policies formulated and implemented</p> <p>Seamless service delivery achieved</p> <p>Administrative governance enhanced</p> <p>Local climate change adaptation and disaster risk reduction measures strengthened</p> <p>Quality, accessible, relevant, and liberating basic education for all achieved</p> <p>Social protection expanded</p>	<p>Infrastructure policy and finance</p> <p>Institutional capacity development</p> <p>Local governance reforms</p> <p>Local government capacity development</p> <p>Localized disaster risk management and finance</p> <p>Human development</p> <p>Social protection</p>	<p>Amount: \$1.32 billion</p> <p>Share of COBP envelope: 18.57%</p>	
3. Finance			
<p>Access to economic opportunities increased</p> <p>Culture-sensitive and gender-responsive governance policies formulated and implemented</p> <p>Administrative governance enhanced</p> <p>Local climate change adaptation and disaster risk reduction measures strengthened</p>	<p>Infrastructure policy and finance</p> <p>Local governance reforms</p> <p>Local government capacity development</p> <p>Localized disaster risk management and finance</p>	<p>Amount: \$700 million</p> <p>Share of COBP envelope: 9.85%</p>	

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resource Allocation in 2019–2021	Changes from Last COBP
Effectiveness of financial inclusion initiatives strengthened Access to economic opportunities by small farmers and fisherfolks increased	Financial inclusion		
4. Water and Other Urban Infrastructure and Services			
Strategic infrastructure implemented Seamless service delivery achieved Administrative governance enhanced Effective integration of rural areas to growth centers promoted Local climate change adaptation and disaster risk reduction measures strengthened	Infrastructure investments Local government capacity development Urbanization and regional connectivity Localized disaster risk management and finance	Amount: \$610 million Share of COBP envelope: 8.58%	
5. Agriculture, Natural Resources, and Rural Development			
Strategic infrastructure implemented Spending on public infrastructure increased Local climate change adaptation and disaster risk reduction measures strengthened	Infrastructure investments Institutional capacity development Localized disaster risk management and finance	Amount: \$360 million Share of COBP envelope: 5.06%	
6. Education			
Income earning ability increased Demographic transition accelerated, and demographic dividend maximized Drive for innovation increased	Human development Social innovation	Amount: \$300 million Share of COBP envelope: 4.22%	

ADB = Asian Development Bank; COBP = country operations business plan; OCR = ordinary capital resources.
Source: ADB estimates.

INDICATIVE ASSISTANCE PIPELINE

Table A2.1: Lending Products, 2019–2021

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of TRTA / PDA	Cost (\$ million)							
						Total	ADB			Gov't	Co-finance ^a		
							Regular OCR	COL	ADF Grants			Total	
2019 Firm													
Davao Public Transport Modernization Project	TRA	TI-G	IEG, ESG, PAR, GEM	SETC	2015	110.0	70.0	0.0	0.0	70.0	...	40.0 ^b	
EDSA Greenways Project (Phase 1)–Trinoma (from the restructured Metro Manila Transport Project, Phase 1)	TRA	TI-G	IEG, ESG, GCD, GEM	SETC	2017	20.0	20.0	0.0	0.0	20.0	
Metro Manila Bridges Project (from the restructured Metro Manila Transport Project, Phase 1)	TRA	TI-G	IEG, ESG, GCD	SETC		220.0	220.0	0.0	0.0	220.0	
Malolos–Clark Railway Project (MFF: \$2 billion), PFR1	TRA	TI-G	IEG, ESG, GCD, PAR, GEM	SETC	2017	2,003.0	1,000.0	0.0	0.0	1,000.0	...	1,003.0 ^c	
Metro Manila Water Supply Project	WUS	TI-G	ESG, PSD, GCD, KNS, PAR, GEM	SEUW	2014	200.0	200.0	0.0	0.0	200.0	
Infrastructure Preparation and Innovation Facility (additional financing)	ANR, WUS	GI	ESG, RCI, PSD, GCD, KNS, PAR	PHCO		100.0	100.0	0.0	0.0	100.0	
Philippine City Disaster Insurance Pool Project	FIN	TI-G	ESG, PSD, GCD, KNS, PAR	SEPF		100.0	100.0	0.0	0.0	100.0	
Local Government Development Program, Subprogram 1 (PBL)	PSM	GI	GCD, GEM	SEPF		505.6	330.0	0.0	0.0	330.0	...	175.6 ^d	

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of TRTA / PDA	Cost (\$ million)						
						Total	ADB			Total	Gov't	Co-finance ^a
							Regular OCR	COL	ADF Grants			
Facilitating Youth School-to-Work Transition, Subprogram 2 (PBL)	EDU, PSM	GI	PSD, GCD, PAR, GEM	SEPF/ SEHS		300.0	300.0	0.0	0.0	300.0
Regional Development Project–South Central Mindanao (formerly Regional Development Project, Phase 1–South Central Mindanao)	PSM, TRA	TI-G	ESG, RCI, PSD, GCD, KNS, PAR, GEM	PhCO, SEPF		100.0	100.0	0.0	0.0	100.0	...	TBD
Restoring Livelihoods and Learning in Marawi City	EDU, IND	TI-G	IEG, GEM, PAR	SEHS		3.0	0.0	0.0	0.0	0.0	...	3.0 ^e
Total						3,661.6	2,440.0	0.0	0.0	2,440.0	...	1,221.6
2019 Standby												
EDSA Greenways Project (from the restructured Metro Manila Transport Project, Phase 1)	TRA	TI-G	IEG, ESG, GCD, GEM	SETC		100.0	100.0	0.0	0.0	100.0
2020 Firm												
EDSA Greenways Project (from the restructured Metro Manila Transport Project, Phase 1)	TRA	TI-G	IEG, ESG, GCD, GEM	SETC		100.0	100.0	0.0	0.0	100.0
North–South Commuter Rail: South Line, Tutuban to Calamba (MFF: \$2 billion, PFR1)	TRA	TI-G	IEG, ESG, GCD, GEM	SETC		300.0	300.0	0.0	0.0	300.0	...	TBD ^f
Bataan–Cavite Bridge Project (MFF: \$3.5 billion, PFR1)	TRA	TI-G	IEG, GCD	SETC		500.0	500.0	0.0	0.0	500.0
Laguna Lakeshore Road Transport Project (MFF: \$1.5 billion)	TRA	TI-G	IEG, GCD	SETC		500.0	500.0	0.0	0.0	500.0
Integrated Flood Risk Management Sector Project (formerly Mindanao River Basin Flood Control Project)	WUS, ANR	TI-G	ESG, GCD, KNS, GEM	SEER		500.0	400.0	0.0	0.0	400.0	...	100.0 ^g

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of TRTA / PDA	Cost (\$ million)						
						Total	ADB			Gov't	Co-finance ^a	
							Regular OCR	COL	ADF Grants			Total
Livable Cities Investment Project	WUS	TI-G	IEG, ESG, GCD, KNS, GEM	SEUW		100.0	100.0	0.0	0.0	100.0
Expanded Social Assistance Project	PSM	TI-H	GCD, KNS, PAR, GEM	SEHS		300.0	300.0	0.0	0.0	300.0
Inclusive Finance Development Program, Subprogram 2 (PBL)	FIN	GI	PSD, GCD, GEM	SEPF		475.6	300.0	0.0	0.0	300.0	...	175.6 ^d
Support to Capital Market Generated Infrastructure Financing, Subprogram 1 (PBL)	FIN	GI	ESG, PSD, GCD	SEPF		300.0	300.0	0.0	0.0	300.0	...	TBD
Total						3,075.6	2,800.0	0.0	0.0	2,800.0	...	275.6
2020 Standby												
Metro Rail Transit, Line 4: Ortigas to Rizal	TRA	TI-G	IEG, ESG, GCD, GEM	SETC		200.0	200.0	0.0	0.0	200.0
2021 Firm												
Metro Rail Transit, Line 4: Ortigas to Rizal	TRA	TI-G	IEG, ESG, GCD, GEM	SETC		200.0	200.0	0.0	0.0	200.0
North-Eastern Luzon Expressway Project (MFF: \$475 million, PFR1)	TRA	TI-G	IEG, GCD	SETC		200.0	200.0	0.0	0.0	200.0
Malolos–Clark Railway Project (MFF: \$2 billion, PFR2)	TRA	TI-G	IEG, ESG, GCD, GEM	SETC		500.0	500.0	0.0	0.0	500.0	...	TBD ^h
Interisland Connectivity Project (MFF: \$300 million)	TRA	TI-G	RCI, GCD	SETC		100.0	100.0	0.0	0.0	100.0
Mindanao Irrigation Development Project (Phase 1)	ANR	TI-G	IEG, ESG, GCD, KNS	SEER		100.0	100.0	0.0	0.0	100.0
Regional Development Project: Northern Mindanao (Phase 2)	PSM, WUS	TI-G	IEG, RCI, PSD, GCD,	SEUW, PhCO		200.0	200.0	0.0	0.0	200.0

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of TRTA / PDA	Cost (\$ million)						
						Total	ADB			Gov't	Co-finance ^a	
							Regular OCR	COL	ADF Grants			Total
			KNS, PAR, GEM									
Local Government Development Program, Subprogram 2 (PBL)	PSM	GI	GCD, GEM	SEPF		475.6	300.0	0.0	0.0	300.0	...	175.6 ^d
Facilitating Youth School-to-Work Transition, Subprogram 3 (PBL)	EDU, PSM	GI	GEM, PSD, GCD, PAR	SEPF/ SEHS		300.0	300.0	0.0	0.0	300.0
Total						2,075.6	1,900.0	0.0	0.0	1,900.0	...	175.6
2021 Standby												
Mindanao Agro-Enterprise Development Project	ANR	TI-G	IEG, GCD, KNS, GEM	SEER		100.0	100.0	0.0	0.0	100.0

... = data not available; ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; COL = concessional OCR lending; EDSA = Epifanio delos Santos Avenue; EDU = education; ESG = environmentally sustainable growth; FIN = finance; GCD = governance and capacity development; GEM = gender equity and effective gender mainstreaming; GI = general intervention; Gov't = government; IEG = inclusive economic growth; IND = industry and trade; KNS = knowledge solutions; OCR = ordinary capital resources; PAR = partnership; PDA = project design advance; PHCO = Philippine Country Office; PSD = private sector development; PSM = public sector management; RCI = regional cooperation and integration; SEER = Southeast Asia Environment, Natural Resources, and Agriculture Division; SEHS = Southeast Asia Human and Social Development Division; SEPF = Southeast Asia Public Management, Financial Sector, and Trade Division; SETC = Southeast Asia Transport and Communications Division; SEUW = Southeast Asia Urban Development and Water Division; TI-G = targeted intervention—geographic dimensions of inclusive growth; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

^a Column entries indicating “...” have yet to determine whether cofinancing could be arranged. Potential cofinanciers include Abu Dhabi Fund for International Development, Agence Française de Développement (AFD), Asian Infrastructure Investment Bank, Australian Department of Foreign Affairs and Trade, Economic Development Cooperation Fund of the Export-Import Bank of the Republic of Korea, European Commission, European Investment Bank, Global Affairs Canada, International Fund for Agricultural Development, the Japan International Cooperation Agency (JICA), Kuwait Fund for Arab Economic Development, Islamic Development Bank, New Zealand Ministry of Foreign Affairs and Trade, OPEC Fund for International Development, Saudi Fund for Development, Spanish Agency for International Development Cooperation, the World Bank, ASEAN Infrastructure Fund, other global climate funds (e.g., Global Climate Fund) and ADB-administered trust funds.

^b To be cofinanced by private sector through public-private partnership.

^c To be cofinanced by JICA.

^d To be cofinanced by AFD in Euro equivalent (i.e., €150 million).

^e Japan Fund for Poverty Reduction is a possible funding source subject to the approval of the Government of Japan.

^f Cofinancing is being explored with JICA.

^g To be cofinanced by AFD.

^h Cofinancing amount to be confirmed by JICA.

Source: ADB estimates.

Table A2.2: Philippines Nonlending Products and Services, 2019–2021

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2019								
Support for Capital Market Generated Infra Financing	FIN	SEPF	TRTA	TASF	750			750
Strengthening Infrastructure Capacity and Innovation for Inclusive Growth (additional financing)	ANR, TRA, WUS	PHCO	TRTA	TASF	5,000			5,000
Philippines' Fourth Industrial Revolution	IND	PHCO	KSTA	TASF	2,000			2,000
Total					7,750			7,750
2020								
Support for Local Governance Reform Program	PSM	SEPF	TRTA	TASF	1,000			1,000
Total					1,000			1,000
2021								
Support to Facilitating Youth School-to-Work Transition	PSM, EDU	SEPF	TRTA	TASF	1,000			1,000
Total					1,000			1,000

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; EDU = education; FIN = finance; IND = industry and trade; KSTA = knowledge and support technical assistance; PHCO = Philippines Country Office; PSM = public sector management; SEPF = Southeast Asia Public Management, Financial Sector, and Trade Division; TASF = Technical Assistance Special Fund; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

Source: ADB estimates.

Table A2.3: Regional Nonlending Products and Services Involving the Philippines, 2019–2021

Assistance Name	Sector	Division	Assistance Type	Sources of Funding ^a				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2019								
Southeast Asia Energy Sector Development: Investment Planning and Capacity Building Facility (Phase 1) (additional financing)	ENE	SEEN	TRTA	TASF	3,000		0	3,000
Preparing Agriculture, Environment, Natural Resources and Rural Development Projects in Southeast Asia (additional financing)	ANR	SEER	TRTA	TASF	2,000		0	2,000
Support for Human and Social Development in Southeast Asia	EDU, HLT, PSM	SEHS	TRTA	TASF	3,000		0	3,000
Enhancing Gender Equality Results in the Southeast Asian DMCs	MUL	SEHS	TRTA	TASF	1,500		0	1,500
Strengthening Financial Management Systems in Southeast Asia	FIN	SEOD	KSTA	TASF	1,500		0	1,500
Strengthening Procurement Systems in Southeast Asian DMCs	PSM	SEOD	KSTA	TASF	1,500		0	1,500
Knowledge Development Support for Southeast Asia (additional financing)	MUL	SERC	KSTA	TASF	1,500		0	1,500
Preparing Transport Sector Projects in Southeast Asia (Phase 2)	TRA	SETC	TRTA	TASF	5,000	TBD	1,000	6,000
Total					19,000		1,000	20,000
2020								
Southeast Asia Urban Services Facility (Phase 2)	WUS	SEUW	TRTA	TASF	5,000	TBD	5,000	10,000
Southeast Asia Energy Sector Development: Investment Planning and Capacity Building (Phase 2)	ENE	SEEN	TRTA	TASF	3,000	TBD	2,000	5,000
GMS Agriculture and Environment Service Facility (additional financing)	ANR	SEER	TRTA	TASF	2,000	TBD	1,000	3,000
Green and Innovative Finance Initiative for Scaling Up Southeast Asian Infrastructure (additional financing)	FIN	SERC	KSTA	TASF	1,500	TBD	2,000	3,500
Strengthening Safeguards Management in Southeast Asia (additional financing)	PSM	SEOD	KSTA	TASF	1,500		0	1,500
Total					13,000		10,000	23,000

Assistance Name	Sector	Division	Assistance Type	Sources of Funding ^a				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2021								
Preparing Agriculture, Environment, Natural Resources and Rural Development Projects in Southeast Asia (Phase 2)	ANR	SEER	TRTA	TASF	3,000		0	3,000
Preparing Transport Sector Projects in Southeast Asia (Phase 3)	TRA	SETC	TRTA	TASF	4,000	TBD	2,000	6,000
Knowledge Development Support for Southeast Asia (Phase 2)	MUL	SERC	KSTA	TASF	1,500		0	1,500
Support for Human and Social Development in Southeast Asia (additional financing)	EDU, HLT, PSM	SEHS	TRTA	TASF	2,000	TBD	2,000	4,000
Enhancing Effectiveness of Subregional Programs to Advance Regional Cooperation and Integration in Southeast Asia (additional financing)	MUL	SERC	KSTA	TASF	1,000	TBD	1,000	2,000
Strengthening Procurement Systems in Southeast Asian DMCs (additional financing)	MUL	SEOD	KSTA	TASF	1,500		0	1,500
Total					13,000		5,000	18,000

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; DMC = developing member country; EDU = education; ENE = energy; FIN = finance; GMS = Greater Mekong Subregion; HLT = health; ICT = information and communication technology; IND = industry and trade; KSTA = knowledge and support technical assistance; MUL = multisector; PSM = public sector management; SEEN = Southeast Asia Energy Division; SEER = Southeast Asia Environment, Natural Resources, and Agriculture Division; SEHS = Southeast Asia Human and Social Development Division; SEOD = Office of the Director General of the Southeast Asia Department; SEPF = Southeast Asia Public Management, Financial Sector, and Trade Division; SERC = Southeast Asia Regional Cooperation and Operations Coordination Division; SETC = Southeast Asia Transport and Communications Division; SEUW = Southeast Asia Urban Development and Water Division; TASF = Technical Assistance Special Fund; TBD = to be determined; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

^a The amounts reflected in the table refers to aggregate financing amounts for all Southeast Asia DMCs.

Source: ADB estimates.

ASSISTANCE PROGRAM FOR CURRENT YEAR

Table A3.1: Lending Products, 2018

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of TRTA/PDA	Cost (\$ million)						
						Total	ADB			Gov't	Co-finance	
							Regular OCR	COL	ADF Grants			Total
Expanding Private Participation in Infrastructure Program, Subprogram 2 (PBL)	PSM	GI	ESG, PSD, GCD	SEPF	2015	475.6	300.0	0.0	0.0	300.0	...	175.6 ^a
Inclusive Finance Development Program (PBL)	FIN	GI	PSD, GCD	SEPF		475.6	300.0	0.0	0.0	300.0	...	175.6 ^a
Capacity Building to Foster Competition Project (formerly Long-Term Capacity Building Project to Foster a Culture of Competition in Government)	PSM	GI	IEG, PSD, GCD	SEPF		25.0	25.0	0.0	0.0	25.0
Secondary Education Support Program (RBL)	EDU	GI	GEM, PSD, GCD, PAR	SEHS	2016	300.0	300.0	0.0	0.0	300.0
Empowering Bangsamoro Communities through Adult Literacy and Productivity Enhancement Programs	EDU	TI-G	IEG, GEM, GCD, KNS, PAR	PHCO, SEHS		3.0	0.0	0.0	0.0	0.0	...	3.0 ^b
Marawi Recovery and Reconstruction Assistance	WUS	TI-G	IEG, GEM, GCD, PAR	SEUW		5.0	0.0	0.0	0.0	0.0	...	5.0 ^c
Total						1,284.2	925.0	0.0	0.0	925.0	...	359.2

... = data not available; ADB = Asian Development Bank; ADF = Asian Development Fund; COL = concessional OCR lending; EDU = education; ESG = environmentally sustainable growth; FIN = finance; GCD = governance and capacity development; GEM = gender equity and effective gender mainstreaming; GI = general intervention; Gov't = government; IEG = inclusive economic growth; KNS = knowledge solutions; OCR = ordinary capital resources; PAR = partnership; PBL = policy-based lending; PDA = project design advance; PHCO = Philippines Country Office; PSD = private sector development; PSM = public sector management; SEPF = Southeast Asia Public Management, Financial Sector, and Trade Division; SETC = Southeast Asia Transport and Communications Division; SEUW = Southeast Asia Urban Development and Water Division; TI-G = targeted intervention—geographic dimensions of inclusive growth; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

^a Agence Française de Développement will cofinance €150 million for each program. The United States dollar equivalent is presented using the exchange rate, \$1.17 per €1.00 (Oracle Daily Rate on 31 July 2018).

^b The Japan Fund for Poverty Reduction is a possible funding source subject to the approval of the Government of Japan.

^c Investment grant to be financed by the Urban Climate Change Resilience Trust Fund.

Source: ADB estimates.

Table A3.2: Philippines Nonlending Products and Services, 2018

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Preparing the Integrated Flood Risk Management Sector Project	ANR	SEER	TRTA	TASF	1,000	PPGMSSAC	300	1,300
Railway Project Implementation Support and Institutional Strengthening	TRA	SETC	TRTA		0	Trust Fund ^a	2,000	2,000
Support to Local Government Accountability Systems	IND	SEPF	KSTA	TASF	250			250
Enhancing Real Property Tax Reforms	IND	SEPF	KSTA	TASF	225			225
Financial Inclusion Framework Strengthening (additional financing)	IND	SEPF	KSTA	TASF	500			500
Support for Employer-Led Learning Network	IND	SEPF	KSTA	TASF	1,500			1,500
Strengthening Social Protection Reforms (additional financing)	PSM	SEHS	TRTA	TASF	1,000			1,000
Secondary Education Support Program (additional financing)	EDU	SEHS	TRTA	TASF	800			800
Total					5,275		2,300	7,575

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; EDU = education; FIN = finance; IND = industry and trade; KSTA = knowledge and support technical assistance; PPGMSSAC = Cooperation Fund for Project Preparation in the Greater Mekong Subregion and in Other Specific Asian Countries; SEER = Southeast Asia Environment, Natural Resources and Agriculture Division; SEHS = Southeast Asia Human and Social Development Division; SEPF = Southeast Asia Public Management, Financial Sector, and Trade Division; SETC = Southeast Asia Transport and Communications Division; TASF = Technical Assistance Special Fund; TRA = transport; TRTA = transaction technical assistance.

^a The Japan Fund for Poverty Reduction is a possible funding source subject to the approval of the Government of Japan.

Source: ADB estimates.

Table A3.3: Regional Nonlending Products and Services Involving the Philippines, 2018

Assistance Name	Sector	Division	Assistance Type	Sources of Funding ^a				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Preparing Transport Sector Projects in Southeast Asia (facility)	TRA	SETC	TRTA	TASF	5,000		0	5,000
Southeast Asia Urban Services Facility	WUS	SEUW	TRTA	TASF	5,000	UCCRTF/ PRITF	4,000	9,000
Preparing Agriculture, Natural Resources, and Rural Development Projects in Southeast Asia (facility)	ANR	SEER	TRTA	TASF	3,000	CCF/ PRITF	1,200	4,200
Southeast Asia Energy Sector Development: Investment Planning and Capacity Building Facility	ENE	SEEN	TRTA	TASF	3,200	CEFPF/ CTF	1,400	4,600
Strengthening Safeguards Management in Southeast Asia	TRA	SEOD	KSTA	TASF	1,500		0	1,500
Green and Innovative Finance Initiative for Scaling Up Southeast Asian Infrastructure	FIN	SERC	KSTA	TASF	1,500		0	1,500
Enhancing Effectiveness of Subregional Programs to Advance Regional Cooperation and Integration in Southeast Asia	MUL	SERC	KSTA	TASF	1,000	PRCF	700	1,700
Support to the Association of Southeast Asian Nations Economic Community (additional financing)	PSM	SEPF	KSTA	TASF	3,000		0	3,000
Enhancing Gender Equality Results in the Southeast Asian Developing Member Countries (additional financing)	MUL	SEHS	SSTA	TASF	700		0	700
Total					23,900		7,300	31,200

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; CCF = Climate Change Fund; CEFPF = Clean Energy Financing Partnership Facility; CTF = Clean Technology Fund; FIN = finance; KSTA = knowledge and support technical assistance; PRCF = PRC Poverty Reduction and Regional Cooperation Fund; PRITF = Project Readiness Improvement Trust Fund; SEEN = Southeast Asia Energy Division; SEER = Southeast Asia Environment, Natural Resources & Agriculture Division; SEOD = Office of the Director General; SEPF = Public Management, Financial Sector, & Trade Division; SERC = Regional Cooperation, and Operations Coordination Division; SETC = Southeast Asia Transport and Communications Division; SEUW = Southeast Asia Urban Development and Water Division; TASF = Technical Assistance Special Fund; TBD = to be determined; TRA = transport; TRTA = transaction technical assistance; UCCRTF = Urban Climate Change Resilience Trust Fund; WUS = water and other urban infrastructure and services.

^a The amounts reflected in the table refers to aggregate financing amounts for all Southeast Asia developing member countries.

Source: ADB estimates.

INDICATIVE KNOWLEDGE PUBLICATIONS AND EVENTS

Table A4.1: Knowledge Publications and Events for 2019

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Guideline to Issuing Corporate Green Bonds	Economics, finance, RCI	Publication and documentation (technical study)	ERCDC	Non-TA
FCI Working Paper 1	Economics, finance, RCI	Publication and documentation (working paper)	ERCDC	Non-TA
Asia Bond Monitor (December 2019)	Capacity development, finance, industry and trade, RCI	Publication and documentation (technical study)	ERCDC	TBD
2017 International Comparison Program in Asia and the Pacific: Purchasing Power Parities and Real Expenditures	Capacity development, governance and public sector management	Publication and documentation (technical study)	ERCDC	TA 9238
Asian Economic Integration Report 2019	Capacity development, finance, governance and public sector management, industry and trade, RCI	Publication and documentation (flagship study)	ERCDC	Non-TA
Asia Bond Monitor (September 2019)	Capacity development, finance, industry and trade, RCI	Publication and documentation (technical study)	ERCDC	TBD
Asian Development Outlook 2019 Update	Capacity development, economics, governance and public sector management	Publication and documentation (flagship study)	ERCDC	Non-TA
Account Structure of Securities Depository in ASEAN+3	Economics, finance, RCI	Publication and documentation (technical study)	ERCDC	Non-TA
Key Indicators for Asia and the Pacific 2019	Capacity development, economics, governance and public sector management	Publication and documentation (flagship study)	ERCDC	Non-TA
Asia Bond Monitor (June 2019)	Capacity development, finance, industry and trade, RCI	Publication and documentation (technical study)	ERCDC	TBD
Good Practices in Developing Bond Market	Economics, finance, RCI	Publication and documentation (technical study)	ERCDC	Non-TA

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Asian Development Outlook 2019	Capacity development, economics, governance and public sector management	Publication and documentation (flagship study)	ERCDC	Non-TA
Basic Statistics 2019	Capacity development, economics, governance and public sector management	Publication and documentation (awareness raising)	ERCDC	Non-TA
Asia Bond Monitor (March 2019)	Capacity development, finance, industry and trade, RCI	Publication and documentation (technical study)	ERCDC	TBD
Potential of ASEAN+6 to Emerge as a Hub of Collective Asian Leadership on E-Commerce and Digital Trade	Economics, ICT, industry and trade, RCI	Publication and documentation (technical study)	ERCDC	Non-TA
Asia Bond Monitor (December issue launch)	Capacity development, Finance, industry and trade, RCI	Event organization	ERCDC	TBD
ASEAN+3 Deputy Finance Ministers and Central Bank Governors' Meetings, 2H2019	Capacity development	Policy advice and dialogues	ERCDC	Non-TA
ASEAN+3 Task Force Meetings on ABMI and Future Priorities for Financial Cooperation, 2H2019	Capacity development	Policy advice and dialogues	ERCDC	Non-TA
Launch and Dissemination of the Asian Economic Integration Report 2019	Capacity development, Economics, finance, industry and trade, RCI	Event organization	ERCDC	TBD
Cross-Border Settlement Infrastructure Meeting, Q4 2019	Capacity development	Knowledge-sharing tool	ERCDC	Non-TA
ASEAN+3 Bond Market Forum Meeting, Q4 2019	Capacity development	Knowledge-sharing tool	ERCDC	Non-TA
Steering Committee for Capacity Building Initiatives to Support the ASEAN Financial Integration Meeting, 2H2019	Finance	Capacity development for DMCs	ERCDC	Non-TA
Asia Bond Monitor - Website Launch (September Issue)	Finance, governance and public sector management, industry and trade, RCI	Other	ERCDC	Non-TA
Seminar on Green Bonds for ASEAN+3	Capacity development	Knowledge-sharing tool	ERCDC	Non-TA
Cross-Border Settlement Infrastructure Meeting, Q3 2019	Capacity development	Knowledge-sharing tool	ERCDC	Non-TA
ASEAN+3 Bond Market Forum Meeting, Q3 2019	Capacity development	Knowledge-sharing tool	ERCDC	Non-TA
Asia Bond Monitor (June issue launch)	Finance, capacity development, industry and trade, RCI	Event organization	ERCDC	TA 8400
APEC-FRTI Advisory Group Meeting, 2019	Finance, RCI	Policy advice and dialogues	ERCDC	Non-TA
Seminar on Covered Bond Market Development for ASEAN+3	Capacity development	Knowledge-sharing tool	ERCDC	Non-TA

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
ASEAN+3 Finance Ministers and Central Governors' Meetings, 2019	Finance	Policy advice and dialogues	ERCD	Non-TA
ASEAN+3 Deputy Finance Ministers and Central Bank Governors' Meetings, 1H2019	Capacity development	Policy advice and dialogues	ERCD	Non-TA
Cross-Border Settlement Infrastructure Meeting, Q1 2019	Capacity development	Knowledge-sharing tool	ERCD	Non-TA
ASEAN+3 Bond Market Forum Meeting, Q1 2019	Capacity development	Knowledge-sharing tool	ERCD	Non-TA
ASEAN+3 Task Force Meetings on ABMI and Future Priorities for Financial Cooperation, 1H2019	Capacity development	Policy advice and dialogues	ERCD	Non-TA
Asia Bond Monitor (website launch, March issue)	Finance, governance and public sector management, industry and trade, RCI	Other	ERCD	Non-TA
Steering Committee for Capacity Building Initiatives to Support the ASEAN Financial Integration Meeting, 1H2019	Finance	Capacity development for DMCs	ERCD	Non-TA
2018 OAI Annual Report	ADB administration and governance	Publication and documentation (report)	OAI	Non-TA
Country Operations Business Plan: Philippines, 2020–2022	Country assistance program and strategy	Publication and documentation	PHCO	Non-TA
Who is Vulnerable? Defining the Near-Poor in the Philippines	Social development and protection	Publication and documentation (awareness raising)	SERD	TA 9079
Asian Development Bank and Philippines: Fact Sheet 2018	ADB administration and governance	Publication and documentation (working paper)	SERD	Non-TA
Total number of publications = 19	Total number of events = 21			

ABMI = Asian Bond Markets Initiative; ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; APEC-FRTI = Asia-Pacific Economic Cooperation–Financial Regulators Training Initiative; ASEAN = Association of Southeast Asian Nations; DMC = developing member country; ERCD = Economic Research and Regional Cooperation Department; FCI = Financial Conditions Index; ICT = information and communication technology; OAI = Office of Anticorruption and Integrity; PHCO = Philippines Country Office; PSM = public sector management; Q = quarter; RCI = regional cooperation and integration; SERD = Southeast Asia Regional Department; TA = technical assistance; TBD = to be determined.

Note: “Publications” may include databases, multimedia, and other forms of documentation. “Events” may include event organization and training or capacity development.

Source: ADB Knowledge Nexus.

Table A4.2: Additional Knowledge Publications and Events Delivered in 2018

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Economic Effects of Infrastructure in Asia-Pacific: Needs, Impacts, and Finance	RCI, transport	Multimedia (PowerPoint)	ADB I	Non-TA
Tax System Integrity in the Digital Age—13th International Tax Administration Conference	Governance and public sector management	Event organization	ADB I	Non-TA
Integrated Water Resources Management Training for Sustainable Development	Water	Event organization	ADB I	Non-TA
Inclusive Business Model Delivers Quality Medicines for All	Health, poverty, social development and protection	Multimedia (video)	DOC	Non-TA
ADB Annual Meeting 2018 Opening Session of the Board of Governors	ADB administration and governance	Multimedia (video)	DOC	Non-TA
ADB Annual Meeting 2018 Host Country Event: Past, Present, and Future of the World Economy	ADB administration and governance	Multimedia (video)	DOC	Non-TA
Philippines: Improving Mindanao's Roads	Transport	Multimedia (infographic)	DOC	Non-TA
Seminar on Promoting the Use of Local Currency-Denominated Green Bonds for Infrastructure Development in ASEAN+3	Capacity development	Knowledge-sharing tool	ERCD	Non-TA
ASEAN+3 Finance Ministers and Central Governors' Meetings, 2018	Finance	Policy advice and dialogues	ERCD	Non-TA
Basic Statistics 2018	Capacity development, economics, governance and public sector management	Publication and documentation (awareness raising)	ERCD	Non-TA
(Staff Research 2) ADB EWP 542: Why has the Philippines' Growth Performance Improved? From Disappointment to Promising Success	Economics	Publication and documentation (working paper)	ERCD	Non-TA
Asian Development Outlook 2018: How Technology Affects Jobs	Capacity development, economics, governance and public sector management	Publication and documentation (flagship study)	ERCD	Non-TA
Technology for Inclusion Conference	Economics, ICT	Event organization	ERCD	Non-TA
ASEAN+3 Deputy Finance Ministers and Central Bank Governors' Meetings, 1H2018	Capacity development	Policy advice and dialogues	ERCD	Non-TA
Promoting Green Local Currency-Denominated Bonds for Infrastructure Development in ASEAN+3	Economics, finance, RCI	Publication and documentation (technical study)	ERCD	TA 9294
KSTA 9356: Seminar on the Use of Big Data for Official Statistics at the Philippine Statistical Research and Training Institute	Capacity development	Capacity development event for DMCs	ERCD	TA 8513

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
CDTA 8881: Focus Group Discussions on the Development of Philippine Credit Transfer System	Capacity development	Event organization	ERCD	TA 8881
RCI Thematic Group Seminar: Thematic studies and proposed knowledge collaboration in 2018	RCI	Event organization	ERCD	Non-TA
ASEAN+3 Task Force Meetings on ABMI and Future Priorities for Financial Cooperation	Capacity development	Policy advice and dialogues	ERCD	Non-TA
Asia Bond Monitor (March 2018)	Finance, RCI, industry and trade, capacity development	Publication and documentation (technical study)	ERCD	TA 8400
Asia Bond Monitor (website launch, March issue)	Finance, governance and public sector management, industry and trade, RCI	Other	ERCD	Non-TA
CDTA 8513: Orientation of Career Guidance Counselors/Advocates for the Career Information Seminar for Parents (a follow-on activity to the YEILMOS)	Capacity development	Capacity development event for DMCs	ERCD	TA 8513
Steering Committee for Capacity Building Initiatives to Support the ASEAN Financial Integration Meeting	Finance	Capacity development event for DMCs	ERCD	Non-TA
ADB Working Paper Series No. 817: Natural Disasters, Public Spending, and Creative Destruction—A Case Study of the Philippines	Economics, environment	Publication and documentation (working paper)	ERCD	Non-TA
Economic Mobility in Urban Asia	Economics, poverty	Publication and documentation (journal article)	ERCD	Non-TA
Economic Mobility in Urban Southeast Asia: The Case of the Philippines and Indonesia	Economics, urban development	Publication and documentation (journal article)	ERCD	Non-TA
Cross-Border Settlement Infrastructure Meeting, Q1 2018	Capacity development	Knowledge-sharing tool	ERCD	Non-TA
ASEAN+3 Bond Market Forum Meeting, Q1 2018	Capacity development	Knowledge-sharing tool	ERCD	Non-TA
RDTA 7507: Regional Technical Review and Evaluation Workshop for 2016 Purchasing Power Parity	Capacity development	Capacity development event for DMCs	ERCD	TA 7507
The Role of Transport in Sustainable Development: Prospects, Opportunities, and Challenges for the Philippines	Transport	Event organization	IED	Non-TA
Transport and Sustainable Development in Asia and the Pacific	Transport	Event organization	IED	Non-TA
Internal Auditing Youth Summit 2018	Capacity development	Event organization	OAG	Non-TA
Protocols in Communicating Internal Audit Reports	Capacity development	Multimedia (PowerPoint)	OAG	Non-TA
AI in IA: The Impact of Artificial Intelligence on the Future of Internal Audit	Capacity development, ICT	Multimedia (PowerPoint)	OAG	Non-TA

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Universal Opportunities and Challenges of Internal Auditing in the Banking Industry	Finance	Multimedia (PowerPoint)	OAG	Non-TA
The Top Most Sought-After Internal Audit Skills	Capacity development	Multimedia (PowerPoint)	OAG	Non-TA
Peeking Into the Storm: Managing IT Risk Using Predictive Intelligence	ICT	Multimedia (PowerPoint)	OAG	Non-TA
Opportunities and Challenges in the Manufacturing Sector	Capacity development, industry and trade	Multimedia (PowerPoint)	OAG	Non-TA
Roles of Internal Auditors in the Public Sector	Governance and public sector management	Multimedia (PowerPoint)	OAG	Non-TA
Inaugural Association of Certified Anti-Money Laundering Specialists Manila Symposium on “Enhanced AML and Financial Crime Tools and Techniques”	ADB administration and governance, governance and public sector management	Event organization	OAI	Non-TA
Sixth ASEAN Chief Justices’ Roundtable on Environment: Forging the Sustainable Future of the ASEAN Region—The Proceedings	RCI, governance and public sector management, environment, capacity development	Publication and documentation (technical study)	OGC	Non-TA
Opening Remarks at the Closing Plenary of the Asia Clean Energy Forum 2018: ADB President Takehiko Nakao	ADB administration and governance, energy	Publication and documentation (speech)	OPR	TA 8953
Assessing Performance: Boosting Results in MDBs (by ADB President Takehiko Nakao)	ADB administration and governance	Publication and documentation (speech)	OPR	Non-TA
PSOD brochure	Private sector	Publication and documentation (awareness raising)	PSOD	Non-TA
13th Asia Clean Energy Forum	Energy, environment, finance, RCI	Flagship event	SDCC	TA 8953
Overcoming Public Sector Inefficiencies toward Universal Health Coverage: The Case for National Health Insurance Systems in Asia and the Pacific	Health	Publication and documentation (working paper)	SDCC	Non-TA
Unique Identifier Assessment Tool	Health	Publication and documentation (guide)	SDCC	Non-TA
Insight Thursday: Is Traffic Really the Problem?	Transport	Multimedia (Video)	SDCC	Non-TA
Agricultural Market Efforts in Southeast Asia: Case of Myanmar and Thailand	ANR, environment, finance, urban development	Multimedia (PowerPoint)	SDCC	Non-TA
Maynilad Water Academy’s Ladderized Training Program on Water Operations	Urban development, water	Multimedia (PowerPoint)	SDCC	Non-TA
Insight Thursday: Waging War on Traffic—Using Technologies as Weapons	ADB administration and governance, capacity development, transport	Multimedia (video)	SDCC	Non-TA

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Gender and SDGs Baseline Publication for Asia and the Pacific	Gender mainstreaming	Publication and documentation (awareness raising)	SDCC	TA 8797
Highlights of ADB's 51st Annual Meeting	ADB administration and governance	Multimedia (video)	SEC	Non-TA
Manila 2018: 51st Annual Meeting of the Asian Development Bank	ADB administration and governance	Flagship event	SEC	Non-TA
Delegates Convened in Manila for ADB's 51st Annual Meeting	ADB administration and governance	Multimedia (video)	SEC	Non-TA
Opening Address at the 51st Annual Meeting of the Board of Governors (by Carlos G. Dominguez)	ADB administration and governance, ICT	Publication and documentation (speech)	SEC	Non-TA
ADB and the Philippines: A Solid Partnership for Growth and Development (by Woochong Um)	ADB administration and governance	Publication and documentation (speech)	SEC	Non-TA
Asian Development Bank and Philippines: Fact Sheet 2017	ADB administration and governance	Publication and documentation (awareness raising)	SERD	Non-TA
Development Without Women is Not Development: Why Gender Matters to the Asian Development Bank	Gender mainstreaming	Publication and documentation (awareness raising)	SERD	TA 8991
Gender Thematic Study for KC-NCDDP	Gender mainstreaming	Publication and documentation (working paper)	SERD	Non-TA
Total number of publications = 38				
Total number of events = 22				

ABMI = Asian Bond Markets Initiative; ADB = Asian Development Bank; ADBI = Asian Development Bank Institute; AI = artificial intelligence; AML = anti-money laundering; ASEAN = Association of Southeast Asian Nations; CDTA = capacity development technical assistance; DMC = developing member country; DOC = Department of Communications; ERCD = Economic Research and Regional Cooperation Department; EWP = economics working paper; IA = internal audit; ICT = information and communication technology; IED = Independent Evaluation Department; KC-NCDDP = *Kapit-Bisig Laban sa Kahirapan*: Comprehensive and Integrated Delivery of Social Services–National Community-Driven Development Program; KSTA = knowledge and support technical assistance; MDB = multilateral development bank; OAG = Office of the Auditor General; OAI = Office of Anticorruption and Integrity; OGC = Office of the General Counsel; OPR = Office of the President; PSM = public sector management; PSOD = Private Sector Operations Department; RCI = regional cooperation and integration; RDTA = research and development technical assistance; SEC = Office of the Secretary; SERD = Southeast Asia Regional Department; SDCC = Sustainable Development and Climate Change Department; TA = technical assistance; YEILMOS = Youth Education Investments and Labor Market Outcomes Survey.

Note: "Publications" may include databases, multimedia, and other forms of documentation. "Events" may include event organization and training or capacity development. The table includes additional knowledge publications and events delivered outside the list of indicative knowledge publications and events included in the country operations business plan, 2018–2020 of the Philippines. ADB. 2017. *Country Operations Business Plan, 2018–2020*. Manila.

Source: ADB Knowledge Nexus.